

VOTE 7

DEPARTMENT OF FINANCE AND ECONOMIC DEVELOPMENT

VOTE 07: DEPARTMENT OF FINANCE AND ECONOMIC DEVELOPMENT

<u>TO BE VOTED:</u>	R316,679,000
<u>STATUTORY APPROPRIATIONS:</u>	Nil
<u>RESPONSIBLE POLITICAL HEAD:</u>	Hon. D.E. Afrika
<u>ACCOUNTING OFFICER:</u>	Mr. Geo Paul

1. OVERVIEW

Statement by the MEC

The budget for 2005-06 poses another challenging year in which service delivery will be of paramount importance for the department. This mandate directs us to manage public funds in a manner which ensures that the Provincial government's operational requirements are fully funded in pursuit of effective service delivery for the people of the North West Province. It also bestows upon us the responsibility of ensuring that the socio-economic conditions of our people are substantially improved through our sustained and targeted intervention in the Provincial economy. I would therefore like to pledge that, fiscal discipline will be applied in managing the budget to enable the Department of Finance and Economic Development to improve its capacity in fulfilling its mandate.

Statement by the Accounting Officer

I as the Accounting Officer would like to commit the department to the implementation of the 2005/06 budget to achieve the goals and objectives that have been set out in its strategic and performance plan. The department will achieve these goals and objectives by prudently managing all assets under its custody and consistently applying sound policies and principles as required by the Public Finance Management Act. (PFMA).

Vision

- To be the ultimate financial management authority and advisor on fiscal matters to the North West Provincial Administration in pursuit of transparency, good governance and accountability to our stakeholders.
- We see a vibrant, diversified and growing economy that will eradicate poverty in the Province.

Mission

- To create an enabling environment for government to deliver effective services throughout the North West Province by prudently managing public resources.
- To plan, promote and regulate the building of a well – coordinated, diversified and sustainable economy for the province towards wealth creation and redistribution as well as economic empowerment.

Core Functions

- To provide effective and efficient budgeting and resource control services to the North West Provincial Administration (NWPAs).
- To provide professional accounting and financial management services to the NWPAs.
- To provide effective and efficient internal audit services to the NWPAs.
- To provide IT strategic direction and leadership to support the NWPAs.
- To render administrative support services to the Department of Finance.
- To foster relations and promote departmental services to stakeholders.
- To build financial management capacity in the NWPAs.
- To support wealth, job creation and poverty alleviation by expanding economic development, trade and investment promotions in the province.
- To provide consumer protection and regulation of Liquor and Gambling industries in the province

Main services to be delivered by the department

The main services to be delivered by the departments are summarised in each programme as follows:

Administration

- To provide administrative leadership and other human resource support services to the department.
- To provide an effective communication support service within the department to build working relations with all stakeholders.

Provincial Treasury

- To develop policy guidelines and ensure effective implementation of fiscal policies, strategies and monitor the provincial budget.
- To provide effective and efficient budgeting and resource control services in the NWPAs.
- To manage provincial assets and expenditure.
- To manage and control existing revenue resources as well as identification of potential new sources of revenue.
- To investigate and report on alleged fraud and corruption in the NWPAs.
- To facilitate the implementation of procurement standards and reforms in the NWPAs.

Accountant General

- To provide quality accounting and advisory services to the NWPA, as well as implementation of norms and standards in accordance with the PFMA and GRAP.
- To build financial management capacity in the NWPA.
- To control the departmental budget, expenditure and revenue as well as manage creditors and assets. To develop and implement effective financial management system in the NWPA.

Internal Audit

- To provide internal audit services to the NWPA.

Information Technology

- To provide IT strategic direction to the NWPA.
- To facilitate the standardization and integration of technologies in the NWPA.
- To ensure that Government services will be accessible electronically to its customers.
- To fortify ICT management and technical skills in the NWPA.

Economic Development

- The implementation of formulated economic development strategies and intervention mechanisms
- To continue to facilitate the creation of an enabling environment where SMMEs can thrive
- To ensure the building and expansion of Black Economic Empowerment
- To prevent unjust consumer exploitation
- To continue to promote investment opportunities in the Province
- To continue with the regulation of the gambling environment in the Province.

Demand for and the changes in services of the department

Centralised Creditors Payments

Departments have realised the reduction in audit queries arising from missing vouchers, and have since joined in the utilisation of the Centralised Creditor Payment service (CCP). Departments utilizing the CCP facilities have achieved better creditor and cashflow management. Centralised creditor payment offices have been extended to four other districts namely Vryburg, Potchefstroom, Rustenburg and Mabopane.

Revenue Control and Cashflow Management

Effective revenue control systems implemented during the year have enabled the province to collect more than the budgeted amount. These controls will be applied on a wider scale throughout the Province to broaden the revenue base and identify new sources of revenue.

Financial Management Capacity Building Programme

The number of staff enrolment has grown to 700 since its inception in September 2002. More departments have indicated interest and staff are due to register in the new financial year. Training is identified as a critical necessity for the advancement to accrual accounting in the Province.

Procurement Reforms

Two departments were awarded pilot status to establish Departmental Procurement Committees. During the year more powers have been delegated to the department. The roll out plan will continue throughout 2005-06 to other departments.

Internal Audit services

Key positions have been filled to enable this division to expand its scope of work throughout the province in a more systematic manner.

Economic Development

To expedite the processes of job creation and economic development planning in the Province.

The Acts, rules and regulations applicable to the department

The Acts, rules and regulations applicable to the department are as follows:

- Public Finance Management Act of 1999
- Treasury Regulations
- Division of Revenue Act
- Tender Board Act
- The Constitution of South Africa, 1996
- The Reconstruction and Development Programme
- The Public Service Act of 1994,
- The Public Service Regulations of 2001,
- The White Paper on the Transformation of the Public Service Delivery, (Batho Pele) 1997.
- The North West Economic Development and Industrialisation Strategy, 2002
- The Small Medium and Micro Enterprise Development Strategy, 1998
- The E-Government: A Public Service IT Policy Framework
- The Promotion of Access to Information Act 2 of 2000
- The National Minimum Information Security Standard Policy of 1996
- The Skills Development Act of 1999,
- The Basic Condition Of Employment of 1997,
- The Labour Relations Act of 1995,
- The Health and Safety Act of 1993
- The Consumer Affairs Practices Act 4 of 1996,
- Sales and Services Matters Act 25 of 1996,
- Credit Agreement Act 75 of 1980

- Usury Act 73 of 1968
- Trade Metrology Act 77 of 1973
- The Liquor Act 27 of 1989

2. REVIEW OF THE CURRENT BUDGET YEAR

The following were the achievements for the financial year:

- 21.3% was collected above the budgeted revenue figures for the whole province.
- 9 out of 12 departments achieved unqualified audit reports for the year ended March 2003/04.
- About 550 staff members participated in the Financial Management Skills Programme.
- The Consolidated Annual Financial Statements for the province were prepared within the regulatory time period and submitted to the Auditor General for auditing.
- Achieved prompt in-year monitoring and reporting of revenue and expenditure of provincial departments to the National Treasury in accordance with the PFMA and the Division of Revenue Act.
- The Walker Financial System was upgraded to e2 version, and the migration from Walker to e2 was successfully completed.
- 44 audits reports on assignments completed.
- Performed IT systems audit on the 4 major systems used by the Provincial Administration.
- Employment Equity Plan finalized and adopted.
- Implemented PMDS advocacy policy for all staff , as well as SMS performance monitoring system.
- Developed training guidelines and implemented annual skills plan, as part of the Training and Transformation programme.
- The department coordinated and held a workshop on HIV/AIDS for 21 employees, where it purchased and distributed First Aid kits as well as the distribution of condoms through the Communication section.
- The Asset Management module was customized and implemented in 12 Departments except in the Department of Education, where all departments utilized the module since April 2003.
- 90% of suspense accounts of current balances cleared by year end, while 10% of long outstanding debts are under investigation.
- Ongoing training of 35 DPC members on procurement processes and PPPFA.
- The department held a charity Golf tournament, and raised R92 000 and was given to charity organizations in the Province.
- A Provincial Conference on "Women and Money" was held to highlight the financial problems and opportunities for women in the business environment.

Job Creation

WESTMAC was launched in 2002 as an extension of the National Manufacturing and Advisory Centers in the Province. It has created 1,151 jobs, 71% of SMME's working with the previously disadvantaged, and 61% of firms that are female owned. The intervention by Invest North West (INW) has made the North West Province a proud and globally known partner in Trade and Investment Facilitation in its three years of existence. As at 2003, it had created 2,650 direct and indirect jobs from a R593,2m investment facilitated by INW. Other achievements included facilitating the re-investment and opening of the Itsoseng complex with Score Supermarkets being the anchor tenant.

In April 2001, the Department had established a Community-based Project Development Fund with the sole purpose of reducing poverty in rural areas and establishing viable community projects, which through departmental support will be ultimately transformed into viable small business enterprise. The focus of this program is on cross cutting poverty alleviation projects fitting within the broader departmental mandate. The targeted beneficiaries are poor, women and youth. Since its inception, the programme had funded 29 projects to the tune of R2 880 000 and the generation 174 sustainable jobs.

Black Economic Empowerment

Annually since 1995, not less than 300 SMME's were trained by the department through the department's funded programmes and by engaging service providers such as the North West University Business School, TMP4, Tirisano Mmogo, Junior Achievement, GBIG, and others. The department has funded 29 community business projects. These were individuals and groups found in black communities and they approached the department to request funding.

Through Invest North West, the Department has assisted black business to access international markets and facilitated partnership and joint venture deals thus achieving business linkages between established and new businesses with a view of empowering PDI through profit and skills transfers.

The department has also hosted a BEE Conference, in partnership with Ntsika and NBI in November 2003. The conference was preceded by a study conducted by business Map to investigate the extent to which Black Empowerment is implemented across all economic and the public sectors. The department now understands the actual challenges of addressing economic imbalances in as far as income distribution and participation in the mainstream economic activities are concerned.

The Platinum SDI

It is noteworthy to indicate that a landmark decision was made to award a 30-year contract to Bakwena Platinum corridor concessionaire (Pty) Ltd (Bakwena) by the South African Roads Agency to finance, build, operate and maintain the Bakwena platinum highway within the Platinum Pride SDI. A large proportion of work in this SDI has been allocated to SMMEs and to date, over 50% of the rand value of construction on the Corridor has been completed by SMMEs reflecting an investment in excess of R528 million in SMME involvement.

Consumer Affairs

The department has launched a Consumer Court during May 2003. It also introduced a Mobile Office that serves as an advice clinic. The department used both print, electronic media and workshops towards consumer education and introduced a brochure in braille on consumer rights to ensure that we also assist the blind/disabled consumers. On an average the section saved R30 million of the consumers money through advice and the resolution of complaints in their favor over the last 10 years.

3. STRUCTURAL CHANGES

Programme 1: Administration

The sub programmes 9 and 10 for Chief Director Enterprise Development and Chief Director Economic Sector have been incorporated into Programme 6 and Programme 7 respectively under the sub programmes called Management.

Programme 2: Provincial Treasury:

Two new sub programmes namely Municipal Support and Skills Development Unit have been introduced in Provincial Treasury.

Programme 6: Enterprise Development:

The previous programmes 6 – SMME Support , Programme 9 – Project Development and Programme 13 - MIDZ have been combined into Programme 6 - Enterprise Development as their responsibilities fall under one Chief Director.

Programme 7: Economic Planning & Promotions :

The previous programmes 7 – Economic Promotions, Programme 10 – Planning & Coordination and Programme 11- Invest North West have been combined into Programme 7- Economic Planning and Promotions as their responsibilities fall under one Chief Director.

Programme 8: Regulatory services:

The previous Programme 12 – Gambling Board has been incorporated into Programme 8 - Regulatory Services as their responsibilities are attached to that Directorate.

4. OUTLOOK FOR THE COMING BUDGET YEAR

- Improve the budgeting, recording and bookkeeping procedures for accounting for receipts and payments of the Revenue Fund;
- Roll out MFMA to the municipalities;
- Roll out of procurement reforms and transfer of procurement functions to the rest of the departments;
- Fine tune Performance Management and Development System of evaluation;
- Visible implementation of HIV/AIDS policy and EAP programmes;
- Re-organize and improve provisioning administration in the areas of procurement, stocking, storage, issuing, transfer, and accounting in the absence of the Tender Board;
- Bridging the knowledge gap from cash accounting to accrual accounting;
- Implement Electronic Funds Transfer facilities for payment of creditors;
- Perform audits and issue regular reports to facilitate the work of the Audit Committee;
- Create more awareness of internal control systems especially the effective use of state assets. Investigate all reported suspected fraud cases;
- Improve the response time in mainframe applications to ensure a high level of mainframe availability;
- Empower previously disadvantaged communities through awareness of tendering;
- Service loans, guarantees, and other financial commitments;
- The Platinum Pride brand is successfully implemented and effective;
- The need to have designated tourist nodes in the Province;
- The implementation of the Provincial Tourism Development Master Plan.

Although the department achieved various milestones in the current budget year, to fulfill the responsibilities laid down by the Public Finance Management Act (PFMA), the department has revisited its plans to ensure that resources and strategies are aligned. Details of individual programmes and activities are explained under each programme.

Departmental summary of payments and estimates according to programme

Programme (R'000)	Departmental Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Administration	10,362	9,654	10,340	14,374	17,472	23,307	24,619	25,095
2. Provincial Treasury	30,369	26,223	24,240	35,087	34,467	37,006	43,988	45,457
3. Accountant General	20,237	38,642	45,928	45,687	42,087	44,463	44,833	43,557
4. Internal Audit	8,021	11,904	23,628	28,997	26,976	24,959	29,025	32,454
5. Information Technology	49,000	60,538	82,764	89,412	82,977	82,849	87,966	95,712
6. Enterprise Development	13,716	11,705	23,831	23,319	23,007	68,147	61,780	62,324
7. Economic Planning & Promotions	13,879	12,545	37,678	45,321	45,321	17,708	16,187	16,400
8. Regulatory Services	8,579	13,177	12,972	16,178	15,028	18,240	19,216	19,960
9. Statutory Payments	104,460	34,460	50,460	-	24,542	-	-	-
Total programmes	258,623	218,848	311,841	298,375	311,877	316,679	327,614	340,959

Departmental summary of payments and estimates

Classification (R'000)	Departmental Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	52,123	66,478	76,309	106,830	97,636	108,516	118,300	124,579
Transfer payments	20,556	17,981	55,277	60,362	58,313	80,071	70,522	70,833
Administrative expenditure	13,237	11,798	11,872	17,723	43,864	47,885	50,602	51,825
Stores	2,576	2,944	17,951	7,306	6,889	7,426	8,086	8,070
Professional and special services	30,082	35,009	51,479	58,528	37,137	36,594	40,654	43,142
Other goods and services	123,684	65,279	72,801	12,721	53,934	32,960	37,045	38,878
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	242,258	199,489	285,689	263,470	297,773	313,452	325,209	337,327
Capital:								
Equipment	16,365	19,359	26,152	34,905	14,104	3,227	2,405	3,632
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	16,365	19,359	26,152	34,905	14,104	3,227	2,405	3,632
TOTAL ECONOMIC EXPENDITURE	258,623	218,848	311,841	298,375	311,877	316,679	327,614	340,959

Departmental summary of payments and estimates according to economic classification

Classification (R'000)	Departmental Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	52,123	66,478	76,309	106,830	97,636	108,516	118,300	124,579
- Salaries & related costs	42,378	54,419	63,210	85,760	76,441	88,453	91,859	93,448
- Overtime	-	-	-	412	412	490	490	490
- Improvement in conditions of service	-	-	-	3,858	3,858	3,610	8,756	12,721
- Social contributions (employer share)	9,745	12,059	13,099	16,800	16,925	15,963	17,195	17,920
Transfer payments:	20,556	17,981	55,277	60,362	58,313	80,071	70,522	70,833
Provincial agencies (Public entities)	10,359	12,000	26,679	27,369	27,369	33,151	30,257	30,564
Municipalities:								
- Regional service council levies	-	-	-	39	602	254	265	269
- Other transfers to municipalities	-	250	250	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	25,000	-	-
- Other	-	-	21,666	31,666	26,666	1,666	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	10,197	5,731	6,682	1,288	3,488	20,000	40,000	40,000
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	188	-	-	-
Goods and services:	169,579	115,030	154,103	96,278	141,824	124,865	136,387	141,915
- Administrative expenditure	13,237	11,798	11,872	17,723	43,864	47,885	50,602	51,825
- Rental of equipment	11,310	14,727	1,720	2,356	2,381	2,825	3,065	3,252
- Stores	2,576	2,944	17,951	7,306	6,889	7,426	8,086	8,070
- Rental of buildings	1,028	841	1,189	4,022	4,072	5,051	5,665	5,891
- Professional & special services	30,082	35,009	51,479	58,528	37,137	36,594	40,654	43,142
- Maintenance & repairs	6,698	6,352	4,786	4,584	4,589	4,913	6,357	6,277
- Assets less than R5 000	8	-	-	-	-	274	393	297
- Other	104,640	43,359	65,106	1,759	42,892	19,897	21,565	23,161

Unauthorised expenditure	-	-	-	-	-			
TOTAL CURRENT PAYMENTS	242,258	199,489	285,689	263,470	297,773	313,452	325,209	337,327
CAPITAL								
Machinery & equipment	16,365	19,359	26,152	34,905	14,104	3,227	2,405	3,632
Motor vehicles & other transport	-	-	-	500	500	-	-	-
Equipment:								
- Computers	839	2,511	5,844	3,130	5,210	2,473	1,499	2,979
- Office equipment & furniture	15,218	2,607	4,245	940	2,163	754	906	653
- Other moveable capital	308	14,241	16,063	30,335	6,231	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	16,365	19,359	26,152	34,905	14,104	3,227	2,405	3,632
Current payments	242,258	199,489	285,689	263,470	297,773	313,452	325,209	337,327
Capital payments	16,365	19,359	26,152	34,905	14,104	3,227	2,405	3,632
TOTAL ECONOMIC CLASSIFICATION	258,623	218,848	311,841	298,375	311,877	316,679	327,614	340,959

Departmental summary of receipts

Receipts	Departmental Summary of Receipts							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Equitable Share	184,927	134,308	214,040	213,997	227,499	224,393	226,205	226,808
Conditional Grants:								
None	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Total Conditional Grants	-	-	-	-	-	-	-	-
Own receipts	73,696	84,540	97,801	84,378	84,378	92,286	101,409	114,151
Total funding	258,623	218,848	311,841	298,375	311,877	316,679	327,614	340,959

Departmental own receipts

Classification (R'000)	Departmental Own Receipts							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Tax receipts	29,494	30,381	37,076	28,508	28,508	28,793	29,369	30,103
- Casino taxes	29,494	30,381	35,002	21,840	21,840	22,058	22,500	23,062
- Bookmaker taxes & levies	-	-	2,051	1,040	1,040	1,050	1,071	1,098
- Totalisator taxes & levies	-	-	-	4,680	4,680	4,727	4,821	4,942
- Route operator taxes & levies	-	-	-	468	468	473	482	494
- Site operator taxes & levies	-	-	-	468	468	473	482	494
- Bingo taxes & levies	-	-	23	12	12	12	12	13
Non-tax receipts	44,202	54,159	60,725	55,870	55,870	63,493	72,040	84,047
Sale of goods & services (non-cap):	19,653	18,114	18,704	26,870	26,870	27,119	27,661	28,352
- Administrative fees	9,191	10,170	12,011	23,000	23,000	23,230	23,695	24,287
- Subsidised Vehicles	1,345	292	-	8	8	8	8	8
- Collection of Tender Deposits	319	185	-	50	50	51	52	53
- Government housing rent	259	-	-	20	20			
- Other	6,988	5,824	80	280	280	283	288	296
- Application fees	-	30	-	-	-	-	-	-
- Casino Licence fees	-	-	4,767	520	520	525	536	549

- Bookmaker Licence fees	-	-	-	33	33	33	34	35
- Totalisator Licence fees	-	-	-	52	52	53	54	55
- Route operator licence fees	-	-	-	936	936	945	964	988
- Site operator licence fees	-	-	-	94	94	95	97	99
- Independent Site operator licence fees	-	-	-	94	94	95	97	99
- Bingo licence fees	-	-	31	14	14	14	14	15
- Amusement Machine licence fees	-	-	-	78	78	79	80	82
- Registration manufacturers & maint	-	-	-	25	25	25	26	26
- Registration Key Personnel	-	-	-	52	52	53	54	55
- Registration Gambling employees	-	-	-	52	52	53	54	55
- Registration Junket Agents	-	-	-	6	6	6	6	6
- Subsidised Car Scheme	195	177	11	120	120	121	124	127
- Rent - Government Houses	-	-	-	-	-	-	-	-
- Liquor Licences	1,356	1,436	1,804	1,436	1,436	1,450	1,479	1,516
- Other (specify)	-	-	-	-	-	-	-	-
- Sale of scrap & other current goods	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Interest, dividends & rent on land:	24,549	36,045	42,021	29,000	29,000	36,374	44,379	55,695
- Interest	24,549	36,045	42,021	29,000	29,000	36,374	44,379	55,695
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-	-	-
- Other capital assets (specify)	-	-	-	-	-	-	-	-
TOTAL OWN RECEIPTS	73,696	84,540	97,801	84,378	84,378	92,286	101,409	114,151

PROGRAMME 1: ADMINISTRATION

Programme Description:

To provide an effective human resource administration and support services for the entire department.

Measurable Objectives:

Development of various internal human resource policies.

Challenges:

- Skills deficiency.
- Equipping/capacitating staff with necessary skills.
- Implement HIV/Aids education in the department.

Sub-programmes:

The sub-programmes under this directorate are:

- Communication
- Human Resources
- Logistics
- DDG Support
- MEC Support
- Training
- HIV/AIDS
- Transformation

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Communication	968	1,203	1,118	1,330	1,415	4,600	4,646	4,692
2. Human Resources	2,232	2,434	2,444	3,314	3,639	5,706	5,884	6,008
3. Logistics	3,311	2,631	3,343	3,437	3,997	4,522	4,675	4,722
4. DDG Support	860	1,006	1,121	1,513	1,655	1,928	2,285	2,309
5. MEC Support	1,351	1,602	1,389	1,740	2,810	3,083	3,465	3,500
6. Training	1,355	679	787	1,085	1,085	3,110	3,298	3,494
7. HIV/AIDS	163	59	120	175	178	178	182	184
8. Transformation	122	40	18	100	180	180	184	186
9. Chief Director Entrepren. Dev	-	-	-	867	867	-	-	-
10. Chief Director Economic sector	-	-	-	813	1,646	-	-	-
Total programme	10,362	9,654	10,340	14,374	17,472	23,307	24,619	25,095

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	5,895	6,326	6,544	9,739	11,324	12,553	14,197	15,082
Transfer payments	-	-	-	3	139	136	145	152
Administrative expenditure	3,417	2,091	1,635	1,960	2,253	2,465	2,670	2,976
Stores	250	326	337	454	736	822	896	906
Professional and special services	32	291	781	1,179	619	3,600	1,290	850
Other goods and services	396	124	246	427	1,604	3,423	5,262	5,069
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	9,990	9,158	9,543	13,762	16,675	22,999	24,460	25,035
Capital:								
Equipment	372	496	797	612	797	308	159	60
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	372	496	797	612	797	308	159	60
TOTAL ECONOMIC EXPENDITURE	10,362	9,654	10,340	14,374	17,472	23,307	24,619	25,095

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	5,895	6,326	6,544	9,739	11,324	12,553	14,197	15,082
- Salaries & related costs	4,953	5,316	5,499	7,831	9,416	10,487	11,331	11,698
- Overtime	-	-	-	19	19	20	20	20
- Improvement in conditions of service	-	-	-	352	352	376	930	1,368
- Social contributions (employer share)	942	1,010	1,045	1,537	1,537	1,670	1,916	1,996
Transfer payments:	-	-	-	3	139	136	145	152
Provincial agencies (Public entities & Seta)	-	-	-	-	-	110	116	123
Municipalities:								
- Regional service council levies	-	-	-	3	139	26	29	29
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other - SETA	-	-	-	-	-	-	-	-

Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	4,095	2,832	2,999	4,020	5,212	10,310	10,118	9,801
- Administrative expenditure	3,417	2,091	1,635	1,960	2,253	2,465	2,670	2,976
- Rental of equipment	300	124	155	171	171	171	404	408
- Stores	250	326	337	454	736	822	896	906
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	32	291	781	1,179	619	3,600	1,290	850
- Maintenance & repairs	10	-	46	57	57	57	283	286
- Assets less than R5 000	-	-	-	-	-	4	4	4
- Other	86	-	45	199	1,376	3,191	4,571	4,371
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	9,990	9,158	9,543	13,762	16,675	22,999	24,460	25,035
CAPITAL								
Machinery & equipment	372	496	797	612	797	308	159	60
Motor vehicles & other transport	-	-	-	300	300	-	-	-
Equipment:								
- Computers	-	200	300	160	160	208	-	60
- Office equipment & furniture	372	200	497	115	300	100	159	-
- Other moveable capital	-	96	-	37	37	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	372	496	797	612	797	308	159	60
Current payments	9,990	9,158	9,543	13,762	16,675	22,999	24,460	25,035
Capital payments	372	496	797	612	797	308	159	60
TOTAL ECONOMIC CLASSIFICATION	10,362	9,654	10,340	14,374	17,472	23,307	24,619	25,095

Transfer payments included in programme 1 (excluding local governments)

Name of recipient (R'000)	Programme Summary of transfer payments							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Sub-total	-	-	-	-	-	-	-	-
Other:								
SETA						100	116	123
TOTAL TRANSFER PAYMENTS	-	-	-	-	-	100	116	123

Earmarked funds included in programme 1

Earmarked funds (R'000)	Programme Summary of earmarked funds							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
SETA						100	116	123
Skills development & training						3,000	3,180	3,371
TOTAL EARMARKED FUNDS	-	-	-	-	-	3,100	3,296	3,494

PROGRAMME 2: PROVINCIAL TREASURY**Programme Description:**

The Provincial Treasury comprises of seven sub programmes which manage the following areas as outlined below:

- To ensure fiscal policies and strategies are implemented in accordance with National Treasury and to efficiently control and monitor the provincial budget;
- To monitor and control provincial departments' expenditure and revenue and report to National Treasury and to monitor and control all assets in the NWPG;
- To manage and control existing sources of revenue, and to ensure that provincial debts are recovered as well as manage provincial cash flow.
- To provide procurement management services to the NWPA.
- To conduct investigations on all alleged cases of fraud and corruption in the NWPA.
- To offer municipal support in compliance with the Municipal Finance Management Act (MFMA).

Objectives:

- To consolidate provincial budgets in terms of the PFMA
- To sustain good governance in the Province through proper integration of planning and budgeting
- To develop policy guidelines
- To maintain a database of financial and statistical information
- To effectively manage revenue, expenditure, assets and liabilities of provincial departments and Public Entities.
- To maximise current revenue resources by broadening the provincial revenue base and maintain an efficient cash flow management system.
- To strive for a multi-disciplinary approach for effective and efficient investigation of fraud and corruption
- To analyse data/information from relevant institutions for identification of plans against acts of fraud and corruption within the North West Provincial Administration.
- To establish, train and implement sound procurement management systems through departmental procurement committees.

Measurable Objectives:

- Successful implementation of National Treasury guidelines on budget preparation and implementation
- Adjust and implement a comparative Provincial Standard Chart of Accounts.
- Treasury guidelines and regulations issued
- To consolidate all departmental reports and submit to National Treasury.
- Implement the incorporation of Public Entities into financial reporting.
- To conduct training and monitor the implementation of asset management in the NWPA.
- Monitoring and evaluating provincial expenditure and assets.
- Reporting on implementation of projects in the NWPG
- The number of successful investigations handled.
- Time taken to complete investigations.
- Recoveries from the proceeds of crime
- Departmental procurement committees (DPC's) established in all departments of the NWPA.
- Training DPC members in all departments
- Training and empowering accounting officers and CFO's in running DPC's.
- Development of suppliers database.
- Implementation of the MFMA in accordance with the guidelines set by National Treasury

Challenges:

- Finding suitably qualified staff to fill vacancies in the directorate
- Integration of planning and budgeting with sectoral budgets and strategic plans
- Implementation of the MFMA given the low capacity in most of the NW municipalities
- Lack of commitment by some department's to the budget process
- To identify new sources of provincial revenue.
- Debts collected
- Establishing capacity and asset infrastructure in the NWPG.
- Monitoring progress on implementation of projects.
- To foster a culture focused on revenue collection
- Introduction of incentives for revenue collection
- Constant training and retention of revenue collection staff
- Training CFO's on cash flow management

- Attracting qualified forensic accountants
- Resources to conduct investigations
- Develop a system to facilitate the recovery of proceeds of crime
- Skills deficiency
- Lack of capacity in departments in order to establish DPC's in all departments in the NWPA.
- Continual training to all CFO's and DPC members in the NWPA due to high turnover of DPC members.
- Establishment of a reliable supplier's database.
- Integrating provincial procurement systems with those at National.

Sub-programmes:

The sub-programmes under this directorate are:

- Budgeting Planning & Implementation
- Resource Management
- Revenue Control & Cash Flow Management
- Fraud Prevention & Control
- Provincial Procurement Systems
- Municipal Support
- Skills Development Unit

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Budget Planning & Implementation	8,565	3,173	4,939	6,107	6,007	5,872	6,622	6,888
2. Resource Management	1,846	2,092	2,305	3,520	3,520	3,249	3,967	3,780
3. Revenue Control & Cash Flow Management	4,287	3,603	4,451	5,398	4,398	5,075	6,200	6,172
4. Fraud Prevention & Control	10,664	11,227	6,843	10,371	8,871	8,805	12,061	12,793
5. Provincial Procurement Systems	5,007	6,128	5,702	9,691	10,103	7,996	8,550	8,932
6. Municipal Support			-	-	1,568	4,809	5,393	5,630
7. Skills Development Unit						1,200	1,195	1,262
Total programme	30,369	26,223	24,240	35,087	34,467	37,006	43,988	45,457

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	9,664	10,963	13,021	19,973	14,330	23,558	26,776	28,208
Transfer payments	-	-	-	-	38	67	72	75
Administrative expenditure	2,620	2,299	2,047	3,592	2,720	3,375	5,168	4,523
Stores	402	499	1,709	864	1,584	1,394	1,458	1,549
Professional and special services	15,612	11,578	5,848	8,347	11,179	6,906	8,869	9,324
Other goods and services	690	584	842	1,480	1,555	1,306	1,445	1,478
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	28,988	25,923	23,467	34,256	31,406	36,606	43,788	45,157
Capital:								
Equipment	1,381	300	773	831	3,061	400	200	300
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	1,381	300	773	831	3,061	400	200	300
TOTAL ECONOMIC EXPENDITURE	30,369	26,223	24,240	35,087	34,467	37,006	43,988	45,457

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Approp	2004/2005 Adj Estimate	2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
CURRENT PAYMENTS								
Compensation of employees:	9,664	10,963	13,021	19,973	14,330	23,558	26,776	28,208
- Salaries & related costs	8,121	9,212	10,942	16,611	10,843	19,588	21,229	21,558
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	747	747	808	1,992	2,925
- Social contributions (employer share)	1,543	1,751	2,079	2,615	2,740	3,162	3,555	3,725
Transfer payments:	-	-	-	-	38	67	72	75
Provincial agencies (Public entities)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	38	67	72	75
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	19,324	14,960	10,446	14,283	17,038	12,981	16,940	16,874
- Administrative expenditure	2,620	2,299	2,047	3,592	2,720	3,375	5,168	4,523
- Rental of equipment	198	224	200	468	493	334	345	360
- Stores	402	499	1,709	864	1,584	1,394	1,458	1,549
- Rental of buildings	284	234	458	565	615	551	600	651
- Professional & special services	15,612	11,578	5,848	8,347	11,179	6,906	8,869	9,324
- Maintenance & repairs	205	21	105	392	392	161	176	182
- Assets less than R5 000	-	-	-	-	-	50	110	60
- Other	3	105	79	55	55	210	214	225
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	28,988	25,923	23,467	34,256	31,406	36,606	43,788	45,157
CAPITAL								
Machinery & equipment	1,381	300	773	831	3,061	400	200	300
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	184	430	715	2,675	350	150	250
- Office equipment & furniture	1,173	116	168	116	386	50	50	50
- Other moveable capital	208	-	175	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	1,381	300	773	831	3,061	400	200	300
Current payments	28,988	25,923	23,467	34,256	31,406	36,606	43,788	45,157
Capital payments	1,381	300	773	831	3,061	400	200	300
TOTAL ECONOMIC CLASSIFICATION	30,369	26,223	24,240	35,087	34,467	37,006	43,988	45,457

PROGRAMME 3: ACCOUNTANT GENERAL

Programme Description:

The Accountant General comprises of three sub programmes which manage the following areas as outlined below:

- To provide accounting services to the entire North West Provincial Administration by ensuring effective financial reporting through implementation of norms and standards in accordance with the PFMA and GRAP.
- Building of financial management capacity in the NWPG.
- To compile the departmental budget by consolidating inputs from various programme managers.
- To provide financial support services to the Accounting Officer.

Objectives:

- To provide quality accounting services.
- To ensure effective financial reporting in the province through the implementation of norms and standards in accordance with PFMA, Generally Recognised Accounting Practice and Accounting Standards.
- To provide and maintain reliable, accurate and effective financial administration systems in conformance with the PFMA.
- To establish a dynamic, accurate and well functioning and competitive creditor payment system.
- To ensure accurate financial reporting in the province through the implementation of norms and standards in accordance with, PFMA and Accounting Standards.
- To co-ordinate skills gap analysis within the Chief Financial Officer's divisions in the NWPG.
- To implement effective mechanisms to capacitate officials with financial management skills.
- To facilitate post implementation review and mentorship programs.
- To co-ordinate budget inputs from various programme managers.
- To control and monitor departmental expenditure.
- To compile monthly, quarterly and annual reports on departmental spending patterns through the preparation of variance reports.
- To prepare departmental annual financial statements.
- To co-ordinate procurement activities.
- To manage departmental assets.

Measurable Objectives:

- Capacitate, empower and train all CFO's by managing the transition from cash accounting to accrual accounting.
- 8 out of 13 Departments to obtain unqualified audit reports.
- Phase in accrual accounting in presentation of Annual Financial Statements
- Review Vehicle Management System (VMS)
- Complete upgrade of Walker to e2.
- Implement asset management throughout all the departments.
- Implement inventory management throughout all the departments.
- Introduction of reforms in public sector accounting practices (Accounting Standard Board), procurement and provisioning.
- Number of staff trained in financial management.
- Training all CFO's in the NWPG.
- Successful implementation of PFMA.
- Implementation of asset management guideline in line with generally recognized accounting practice (GRAP) with regards to accrual basis of accounting
- Compilation of the departmental budget.
- Controlling departmental expenditure against budget.
- Preparation of monthly, quarterly variance reports within deadlines
- Preparation of annual financial statements in accordance with GRAP, PFMA and Treasury.
- Co-ordination of procurement activities.
- Management of departmental assets.

Challenges:

- Managing the transition from cash accounting to accrual accounting.
- Attracting qualified staff.
- Regulations – introduction of reforms in public sector accounting practices (Accounting Standard Board), procurement, provisioning and budgeting
- Bridging the financial management skills gap.
- Financial resources.
- Skills deficiency and overstretching of skilled staff.

Sub-programmes:

- Provincial Accounting
- Macro Financial Management
- Departmental Financial Management

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Provincial Accounting	16,834	30,277	31,804	28,774	30,610	32,069	32,210	30,702
2. Macro Financial Management	1,654	5,633	11,545	12,109	7,351	8,331	8,414	8,604
3. Departmental Financial Management	1,749	2,732	2,579	4,804	4,126	4,063	4,209	4,251
Total programme	20,237	38,642	45,928	45,687	42,087	44,463	44,833	43,557

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	12,580	18,460	19,207	23,912	25,269	24,880	26,469	27,850
Transfer payments	-	-	-	-	254	55	56	57
Administrative expenditure	2,197	1,511	1,852	2,896	2,981	3,200	3,232	3,264
Stores	750	743	8,133	489	1,691	1,775	2,003	2,111
Professional and special services	1,482	9,275	14,078	14,918	5,160	6,850	6,432	3,650
Other goods and services	1,635	6,511	674	2,670	5,252	7,189	6,426	6,240
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	18,644	36,500	43,944	44,885	40,607	43,949	44,618	43,172
Capital:								
Equipment	1,593	2,142	1,984	802	1,480	514	215	385
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	1,593	2,142	1,984	802	1,480	514	215	385
TOTAL ECONOMIC EXPENDITURE	20,237	38,642	45,928	45,687	42,087	44,463	44,833	43,557

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	12,580	18,460	19,207	23,912	25,269	24,880	26,469	27,850
- Salaries & related costs	10,311	15,256	15,873	18,780	20,137	19,893	20,129	20,471
- Overtime	-	-	-	-	-	50	50	50
- Improvement in conditions of service	-	-	-	845	845	822	1,974	2,851
- Social contributions (employer share)	2,269	3,204	3,334	4,287	4,287	4,115	4,316	4,478
Transfer payments:	-	-	-	-	254	55	56	57
Provincial agencies (Public entities)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	254	55	56	57
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-

Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	6,064	18,040	24,737	20,973	15,084	19,014	18,093	15,265
- Administrative expenditure	2,197	1,511	1,852	2,896	2,981	3,200	3,232	3,264
- Rental of equipment	270	365	375	556	556	800	758	863
- Stores	750	743	8,133	489	1,691	1,775	2,003	2,111
- Rental of buildings	-	107	189	1,657	1,657	2,000	2,020	2,040
- Professional & special services	1,482	9,275	14,078	14,918	5,160	6,850	6,432	3,650
- Maintenance & repairs	1,357	105	50	68	68	300	751	306
- Assets less than R5 000	8			-	-	-	-	-
- Other	-	5,934	60	389	2,971	4,089	2,897	3,031
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	18,644	36,500	43,944	44,885	40,607	43,949	44,618	43,172
CAPITAL								
Machinery & equipment	1,593	2,142	1,984	802	1,480	514	215	385
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	650	750	556	553	553	210	124	175
- Office equipment & furniture	843	1,034	1,200	121	799	304	91	210
- Other moveable capital	100	358	228	128	128	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	1,593	2,142	1,984	802	1,480	514	215	385
Current payments	18,644	36,500	43,944	44,885	40,607	43,949	44,618	43,172
Capital payments	1,593	2,142	1,984	802	1,480	514	215	385
TOTAL ECONOMIC CLASSIFICATION	20,237	38,642	45,928	45,687	42,087	44,463	44,833	43,557

PROGRAMME 4: PROVINCIAL INTERNAL AUDIT

Programme Description:

Rendering a shared internal audit function throughout the entire NWP.

Objectives:

- To audit operational and monitoring controls surrounding transfer payments received and made by all provincial departments.
- To assist accounting officers in maintaining reliable financial and information systems.
- To co-ordinate internal audit work with that of the Auditor General.

Measurable Objectives:

- Number of departments audited
- Number of management reports issued
- Improvement in audit opinions issued by the Auditor General.

Challenges:

- Attracting qualified auditors
- Lack of financial management training skills
- Building internal capacity within the internal audit directorate
- Mind change toward the internal audit function.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Internal Audit	8,021	11,904	23,628	28,997	26,976	24,959	29,025	32,454
Total programme	8,021	11,904	23,628	28,997	26,976	24,959	29,025	32,454

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
				Main Approp	Adj Estimate			
Current:								
Compensation of employees	4,674	8,355	12,201	20,886	15,823	15,204	16,281	17,100
Transfer payments	-	-	-	-	105	33	34	34
Administrative expenditure	1,441	2,244	2,010	2,810	2,772	2,972	3,049	3,943
Stores	83	194	855	360	460	490	745	520
Professional and special services	177	125	3,114	2,061	4,349	3,210	4,173	6,274
Other goods and services	881	800	1,997	2,210	2,797	2,850	4,079	4,077
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	7,256	11,718	20,177	28,327	26,306	24,759	28,361	31,948
Capital:								
Equipment	765	186	3,451	670	670	200	664	506
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	765	186	3,451	670	670	200	664	506
TOTAL ECONOMIC EXPENDITURE	8,021	11,904	23,628	28,997	26,976	24,959	29,025	32,454

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
				Main Approp	Adj Estimate			
CURRENT PAYMENTS								
Compensation of employees:	4,674	8,355	12,201	20,886	15,823	15,204	16,281	17,100
- Salaries & related costs	3,927	7,021	10,300	16,903	11,840	12,368	12,602	12,775
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	760	760	510	1,228	1,774
- Social contributions (employer share)	747	1,334	1,901	3,223	3,223	2,326	2,451	2,551
Transfer payments:	-	-	-	-	105	33	34	34
Provincial agencies (Public entities)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	105	33	34	34
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	2,582	3,363	7,976	7,441	10,378	9,522	12,046	14,814
- Administrative expenditure	1,441	2,244	2,010	2,810	2,772	2,972	3,049	3,943
- Rental of equipment	350	300	365	484	484	500	505	531
- Stores	83	194	855	360	460	490	745	520
- Rental of buildings	500	500	542	1,560	1,560	2,000	2,520	2,649
- Professional & special services	177	125	3,114	2,061	4,349	3,210	4,173	6,274
- Maintenance & repairs	30	-	55	70	70	100	301	106
- Assets less than R5 000	-	-	-	-	-	50	51	53
- Other	1	-	1,035	96	683	200	702	738

Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	7,256	11,718	20,177	28,327	26,306	24,759	28,361	31,948
CAPITAL								
Machinery & equipment	765	186	3,451	670	670	200	664	506
Motor vehicles & other transport	-	-	-	200	200	-	-	-
Equipment:								
- Computers	-	146	2,250	170	170	100	201	347
- Office equipment & furniture	765	40	1,101	250	250	100	463	159
- Other moveable capital	-	-	100	50	50	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	765	186	3,451	670	670	200	664	506
Current payments	7,256	11,718	20,177	28,327	26,306	24,759	28,361	31,948
Capital payments	765	186	3,451	670	670	200	664	506
TOTAL ECONOMIC CLASSIFICATION	8,021	11,904	23,628	28,997	26,976	24,959	29,025	32,454

PROGRAMME 5: INFORMATION TECHNOLOGY

Programme Description:

Providing strategic direction to the NWPA with regard to provision of information technology solutions.

Objectives:

- To provide IT strategic direction and leadership to the NWPA.
- To reduce cost and increase proficiency through the standardization and integration of islands of technologies in NWPA
- To establish the basis for the integration and control of structured data content in the NWPA.
- To facilitate North-West Provincial Administration's transformation process of moving towards integrated service delivery.
- To design a Master Systems Plan (MSP) for the North-West Provincial Administration that will fortify and create synergy between the NWPA social and technical systems.
- To facilitate information and technical skills transfer and capacity building within the North-West Provincial Administration

Measurable Objectives:

- To develop business systems to support all departments in the NWPA.
- To develop a Wide Area Network (WAN) and desktop support covering the entire NWPA.
- To supply hosting services for mission critical applications like Walker and Persal.
- To develop an Information System / Technology baseline security policy for the NWPA.
- To implement a Master Systems Plan (MSP) that encompasses the information technology strategies for all departments.
- Maintain service level agreements with all departments in the NWPA.

Challenges:

- Attracting and retaining qualified staff
- Lack of resources and operating capacity.
- Reliance on consultants

Sub-programmes:

The sub-programmes under this directorate are:

- Management
- Data Technology
- Development
- Networks
- Quality Assurance
- Operations
- Customer Care Centre
- Transversal Systems

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1 Management	614	1,287	4,773	3,903	7,085	7,051	7,411	8,289
2 Data Technology	14,336	16,683	19,497	25,561	13,642	14,417	14,652	15,899
3 Development	11,307	15,206	5,336	6,420	3,137	2,912	3,061	3,718
4 Networks	20,906	23,747	41,515	36,638	37,455	37,711	40,526	42,198
5 Quality Assurance	432	1,080	2,023	4,564	3,499	3,274	3,441	3,616
6 Operations	-	-	3,190	2,565	2,465	2,240	2,354	2,474
7 Customer Care Centre	1,405	2,535	2,213	4,370	1,778	1,553	1,632	2,370
8 Transversal Systems			4,217	5,391	13,916	13,691	14,889	17,148
Total programme	49,000	60,538	82,764	89,412	82,977	82,849	87,966	95,712

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	7,975	9,081	10,840	14,964	14,934	15,098	16,114	16,936
Transfer payments	-	-	-	-	30	34	35	35
Administrative expenditure	1,223	1,317	1,621	4,145	31,038	32,792	33,330	33,663
Stores	577	566	6,137	4,583	1,762	2,000	2,020	2,040
Professional and special services	12,085	11,666	27,192	29,314	15,463	15,693	18,969	22,130
Other goods and services	15,139	22,121	18,137	4,586	12,034	15,732	16,698	18,674
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	36,999	44,751	63,927	57,592	75,261	81,349	87,166	93,478
Capital:								
Equipment	12,001	15,787	18,837	31,820	7,716	1,500	800	2,234
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	12,001	15,787	18,837	31,820	7,716	1,500	800	2,234
TOTAL ECONOMIC EXPENDITURE	49,000	60,538	82,764	89,412	82,977	82,849	87,966	95,712

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	7,975	9,081	10,840	14,964	14,934	15,098	16,114	16,936
- Salaries & related costs	6,591	7,505	8,958	11,570	11,540	11,939	12,116	12,296
- Overtime	-	-	-	393	393	400	400	400
- Improvement in conditions of service	-	-	-	520	520	509	1,223	1,765
- Social contributions (employer share)	1,384	1,576	1,882	2,481	2,481	2,250	2,375	2,475
Transfer payments:	-	-	-	-	30	34	35	35
Provincial agencies (Public entities)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	30	34	35	35
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	29,024	35,670	53,087	42,628	60,297	66,217	71,017	76,507
- Administrative expenditure	1,223	1,317	1,621	4,145	31,038	32,792	33,330	33,663
- Rental of equipment	10,136	13,352	255	276	276	435	439	445
- Stores	577	566	6,137	4,583	1,762	2,000	2,020	2,040
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	12,085	11,666	27,192	29,314	15,463	15,693	18,969	22,130
- Maintenance & repairs	5,000	6,000	4,500	3,970	3,970	4,100	4,641	5,182
- Assets less than R5 000	-	-	-	-	-	90	91	92
- Other	3	2,769	13,382	340	7,788	11,107	11,527	12,955
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	36,999	44,751	63,927	57,592	75,261	81,349	87,166	93,478
CAPITAL								
Machinery & equipment	12,001	15,787	18,837	31,820	7,716	1,500	800	2,234
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	1,000	2,100	1,500	1,500	1,350	800	2,000
- Office equipment & furniture	12,001	1,000	1,177	200	200	150	-	234
- Other moveable capital	-	13,787	15,560	30,120	6,016	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	12,001	15,787	18,837	31,820	7,716	1,500	800	2,234
Current payments	36,999	44,751	63,927	57,592	75,261	81,349	87,166	93,478
Capital payments	12,001	15,787	18,837	31,820	7,716	1,500	800	2,234
TOTAL ECONOMIC CLASSIFICATION	49,000	60,538	82,764	89,412	82,977	82,849	87,966	95,712

PROGRAMME 6: ENTREPRISE DEVELOPMENT

Enterprise Development comprises of eight sub programmes which manage the following areas as outlined below:

Programme Description:

- To facilitate the creation of an enabling environment wherein the SMMEs have access to the support they need to start-up, to grow or internationalise their business.
- To facilitate access to quality training that is project linked and after care services.
- To facilitate and coordinate development of partnerships between spheres of government involved in project implementation including community, private sector and regional partners to join hands in the implementation of identified priority projects through its strategic development focused programmes such as the spatial development initiative, industrial development zone, project finance and poverty alleviation projects. This approach seeks to facilitate the flow of investment into priority development areas, promote sustainable local economic development through well targeted projects and assess the impact of funded projects on employment, poverty alleviation, spatial integration and job creation.

Measurable Objectives:

- Facilitate access to markets through procurement reform and business linkages for a hundred SMME's;
- Facilitate access to business finance for a hundred SMME's;
- To provide advisory services for two thousand small businesses
- To facilitate establishment of four hundred new viable businesses
- To facilitate quality project linked training for two thousand SMME's
- To facilitate access to entrepreneurship training for a thousand people
- Build partnerships between different spheres of government and the private sector, parastatals and other relevant stakeholders for the strengthening of institutional support for small businesses in the province;

- Facilitate the reform or removal of laws and regulations, which hamper entrepreneurial development and wealth creation; integrate the NW small business sector into other national, provincial and local economic development initiatives.
- 14 strategic partnership agreements with the private sector stakeholders for the roll out of anchor projects.
- Funding of 10 bankable community projects creating 50 jobs.
- 30 existing poverty alleviation projects to be capacitated to ensure that they are sustainable.
- Integrated implementation strategy for the SDI programme.
- 30 projects proposals to be appraised out of which 6 have to be funded.

Challenges:

- The Directorate is currently developing the SMME linkage strategy that will guide the facilitation of access to markets by the ESC's
- The unavailability of an SMME funding institution within the province impacts negatively on the development of SMME's
- Another important issue is the alignment of the SMME Development Programmes with the Local Economic Development initiatives at District and Local Municipality levels
- There is a need for sustainable local economic development and growth, job creation, development of poor areas, alleviation of poverty and human resources development. Job creation, human resource development, restructuring of the space economy, black economic empowerment, infrastructure development, facilitation of the flow of investment into priority development areas, poverty alleviation are at the fore front of the challenges facing the province and the Department is currently geared towards ensuring that, it contributes positively in these areas.

Sub-programmes:

The sub programmes under this directorate are:

- Management
- SMME Skills Development
- SMME Linkages
- Project Planning and Evaluation
- Project Development
- Project SDI's
- Project Financing
- MIDZ

MIDZ BOARD

Programme Description:

The MIDZ Board is mandated to secure an IDZ operator license, facilitate and coordinate the industrial development of Mafikeng and its surrounding area's by establishing, operating and managing a world class industrial development zone or industrial park and to attract strategic private sector investments within the identified industrial clusters such as the minerals beneficiation cluster, the aviation cluster, the zone wide skills development cluster, agricultural beneficiation cluster, high tech electronic components cluster and to facilitate trade between South Africa (North West Region) and the rest of Africa through the common customs secure area, the electronic order board and the diamond exchange.

The aim of this programme is to create jobs and enhance the economic potential of the Central region, the entire North West Province and the SADC region. The project has the potential to transform the economy of Mafikeng and contribute to the growth in provincial GDP over the next 10 years.

Measurable Objectives:

- To maintain and administer the sectoral investment programme and the incentive package,
- To develop and dispose of land within the industrial estate of the Industrial Development Zone by executing the planning, facilitating the construction and the supply of bulk IDZ infrastructure services to investors
- To implement the zone wide skills development strategy
- To implement a zone wide environmental management system

Challenges:

Job creation, human resource development, restructuring of the space economy, black economic empowerment, infrastructure development, facilitation of the flow of investment into the IDZ or industrial park, securing the international port of entry for Mafikeng Airport, poverty alleviation are at the fore front of the challenges facing Mafikeng and the province. The MIDZ Board is currently identifying a pool of talent to position the company to tackle challenges facing the Central District Region

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Management	2,529	1,126	1,373	1,622	1,622	1,798	1,890	1,984
2. SMME Skills Development	3,152	3,061	1,756	4,143	3,767	1,239	1,302	1,369
3. SMME Linkages	7,241	3,979	6,580	5,153	5,717	33,210	9,605	9,795
4. Project Development	412	521	1,120	2,223	3,923	1,043	1,097	1,152
5. Project Planning & Evaluation	382	3,018	2,220	1,591	1,591	1,516	1,593	1,675
6. Project SDI's	-	-	5,078	2,200	-	20,000	40,000	40,000
7. Project Financing	-	-	496	1,179	1,179	1,033	1,086	1,141
8. MIDZ	-	-	5,208	5,208	5,208	8,308	5,208	5,208
Total programme	13,716	11,705	23,831	23,319	23,007	68,147	61,780	62,324

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	2,528	3,507	4,244	6,786	6,286	5,620	6,042	6,354
Transfer payments	10,197	5,731	18,281	12,712	15,100	59,321	51,221	51,221
Administrative expenditure	643	596	956	925	825	1,596	1,727	1,963
Stores	102	117	135	229	229	395	415	436
Professional and special services	109	1,551	19	2,390	98	135	542	549
Other goods and services	43	146	61	189	381	1,010	1,709	1,742
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	13,622	11,648	23,696	23,231	22,919	68,077	61,656	62,265
Capital:								
Equipment	94	57	135	88	88	70	124	59
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	94	57	135	88	88	70	124	59
TOTAL ECONOMIC EXPENDITURE	13,716	11,705	23,831	23,319	23,007	68,147	61,780	62,324

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	2,528	3,507	4,244	6,786	6,286	5,620	6,042	6,354
- Salaries & related costs	1,915	2,670	3,272	5,493	4,993	4,687	4,789	4,856
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	248	248	193	466	674
- Social contributions (employer share)	613	837	972	1,045	1,045	740	787	824
Transfer payments:	10,197	5,731	18,281	12,712	15,100	59,321	51,221	51,221
Provincial agencies (Public entities)	-	-	11,599	11,410	11,410	14,308	11,208	11,208
Municipalities:								
- Regional service council levies	-	-	-	14	14	13	13	13
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

Private Corporations:								
- Subsidies on production	-	-	-	-	-	25,000	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations - SDI's	10,197	5,731	6,682	1,288	3,488	20,000	40,000	40,000
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	188	-	-	-
Goods and services:	897	2,410	1,171	3,733	1,533	3,136	4,393	4,690
- Administrative expenditure	643	596	956	925	825	1,596	1,727	1,963
- Rental of equipment	40	60	61	63	63	135	142	149
- Stores	102	117	135	229	229	395	415	436
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	109	1,551	19	2,390	98	135	542	549
- Maintenance & repairs	2	78	-	-	5	85	89	94
- Assets less than R5 000	-	-	-	-	-	40	42	44
- Other	1	8	-	126	313	750	1,436	1,455
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	13,622	11,648	23,696	23,231	22,919	68,077	61,656	62,265
CAPITAL								
Machinery & equipment	94	57	135	88	88	70	124	59
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	53	24	100	-	-	70	51	59
- Office equipment & furniture	41	33	35	88	88	-	73	-
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	94	57	135	88	88	70	124	59
Current payments	13,622	11,648	23,696	23,231	22,919	68,077	61,656	62,265
Capital payments	94	57	135	88	88	70	124	59
TOTAL ECONOMIC CLASSIFICATION	13,716	11,705	23,831	23,319	23,007	68,147	61,780	62,324

Transfer payments included in programme 6 (excluding local governments)

Name of recipient (R'000)	Programme Summary of transfer payments							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
ESC's	-	-	6,391	6,202	6,202	6,000	6,000	6,000
MIDZ	-	-	5,208	5,208	5,208	8,308	5,208	5,208
Sub-total	-	-	11,599	11,410	11,410	14,308	11,208	11,208
Other:								
SMME - ABSA Partnership	-	-	-	-	-	25,000	-	-
SDI's & SDI- Infrastructure	10,197	5,731	6,682	1,288	3,488	20,000	40,000	40,000
Women Entrepreneurial Awards	-	-	-	-	188	-	-	-
TOTAL TRANSFER PAYMENTS	10,197	5,731	18,281	12,698	15,086	59,308	51,208	51,208

Earmarked funds included in programme 6

Earmarked funds (R'000)	Programme Summary of earmarked funds							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
SMME - ABSA Partnership						25,000		
SDI's & SDI - infrastructure						20,000	40,000	40,000
MIDZ - infrastructure						8,308	5,208	5,208
TOTAL EARMARKED FUNDS	-	-	-	-	-	53,308	45,208	45,208

PROGRAMME 7: ECONOMIC PLANNING & PROMOTIONS

Economic Planning and Promotions consists of four sub programmes which manage the following activities as outlined below:

Programme Description:

- To plan, develop, promote and coordinate the diversification of a sustainable economy towards job and wealth creation, redistribution and economic empowerment.
- To manage research, monitoring and evaluation of programmes that will assist the Department in stimulating economic growth for the Province.

Measurable Objectives:

- The implementation of the North West Economic Development and Industrialisation Strategy through 5 anchor projects
- Support to Black Economic Empowerment through the implementation of Black Economic Empowerment action plan for the Province, 20 BEE projects will be supported
- Integration of provincial strategies through the formulation of one integrated implementation plan.
- Provide advisory services to manufacturing sector, 80 manufacturers will be assisted.
- Support participation of twelve manufacturers in Export Marketing and Investment Assistance Scheme (EMIA).
- Regeneration of industrial parks by packaging and marketing five industrial parks.
- Organisation of one trade exhibition
- Creation of business awareness by conducting 4 workshops
- Support local economic development by implementing 20 LED Projects/Programmes
- Promotion of five cooperatives
- Support women participation in small mining industry and energy by forming 4 mining or energy groups.
- Compile one departmental research programme and four quarterly reports
- Compile and submit four monitoring and evaluation reports on Departmental programmes and projects.
- Compile four survey reports on the evaluation of the effectiveness of economic development policies.
- Create one data bank on economic development policies and legislation.
- Compile twelve monthly project monitoring and evaluation reports.
- Compile one Departmental project database and updated project register
- Render monitoring and evaluation support to line-function departments and assist on the development of monitoring tools.

Challenges:

- SMMES in the Province are unable to participate in the EMIA scheme because of lack of funds. DTI requires that SMMES pay upfront for their participation in the EMIA scheme and reimbursement is made after they have participated in these international trade exhibitions. For example, to participate in one international trade show might require R15 000 to R20 000 for the duration of the show, which might be a week, as such this becomes a retarding factor to most of our local SMMES.
- Progress on the process of revival of industrial parks (Babelegi) has been quite slow. The department has since developed a memorandum of understanding in September 2003 for approval by all the stakeholders (EDT, Tshwane Metro and Moretele Municipality), involved in the project and this has not been achieved. Meetings had been postponed a number of times because of the unavailability of some of the stakeholders and this retards the progress.
- Budgetary constraints hamper the organisation of the Trade Exhibition. It has become perennial that the exhibition be postponed from the initial date on which it was set, to a later date and this might influence the success of the Trade Expo.

Sub-programmes:

- Management
- Regional Trade
- NWEDIS & WESTMAC
- Invest North West
- Monitoring

Invest North West

Programme Description:

Invest North West is the official Investment Promotion Agency (IPA) for the North West Provincial Government and its founding purpose is to create employment for the people of the North West Province, through the attraction of new and sustainable businesses and the deployment of grant-in-aid funds from public sector and others.

Measurable Objectives:

- To promote sustainable business development within the North West Province
- To promote higher GGP growth levels in the North West Province

- To ensure delivery within the Organization

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Management	460	733	2,640	2,338	2,338	2,493	2,498	2,611
2. Regional Trade	1,147	1,170	1,443	1,676	1,676	1,719	1,891	1,871
3. NWEDIS & WESTMAC	-	-	20,000	30,000	30,000	1,666	-	-
4. Invest North West	7,800	6,000	8,880	9,482	9,482	9,956	9,956	9,956
5. Monitoring	1,953	2,491	2,028	1,825	1,825	1,874	1,842	1,962
6. Population Unit	1,841	1,347	1,716	-	-	-	-	-
7. Evaluation and Research	678	804	971	-	-	-	-	-
Total programme econ planning	13,879	12,545	37,678	45,321	45,321	17,708	16,187	16,400

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	4,300	4,569	5,004	3,415	3,415	4,660	4,996	5,256
Transfer payments	7,800	6,250	30,796	41,156	36,156	11,633	9,967	9,967
Administrative expenditure	904	910	956	508	438	605	502	522
Stores	322	263	392	124	104	210	192	133
Professional and special services	366	219	327	10	10	100	134	155
Other goods and services	137	194	80	108	5,108	400	323	341
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	13,829	12,405	37,555	45,321	45,231	17,608	16,114	16,374
Capital:								
Equipment	50	140	123	-	90	100	73	26
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	50	140	123	-	90	100	73	26
TOTAL ECONOMIC EXPENDITURE	13,879	12,545	37,678	45,321	45,321	17,708	16,187	16,400

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	4,300	4,569	5,004	3,415	3,415	4,660	4,996	5,256
- Salaries & related costs	3,269	3,667	4,228	2,868	2,868	3,918	3,988	4,043
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	129	129	161	388	562
- Social contributions (employer share)	1,031	902	776	418	418	581	620	651
Transfer payments:	7,800	6,250	30,796	41,156	36,156	11,633	9,967	9,967
Provincial agencies (Public entities)	7,800	6,000	8,880	9,482	9,482	9,956	9,956	9,956
Municipalities:								
- Regional service council levies	-	-	-	8	8	11	11	11
- Other transfers to municipalities	-	250	250	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-

Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other - NWEDIS & WESTMAC	-	-	21,666	31,666	26,666	1,666	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	1,729	1,586	1,755	750	5,660	1,315	1,151	1,151
- Administrative expenditure	904	910	956	508	438	605	502	522
- Rental of equipment	16	15	9	7	7	100	104	110
- Stores	322	263	392	124	104	210	192	133
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	366	219	327	10	10	100	134	155
- Maintenance & repairs	36	103	30	-	-	50	53	55
- Assets less than R5 000	-	-	-	-	-	-	53	-
- Other	85	76	41	101	5,101	250	113	176
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	13,829	12,405	37,555	45,321	45,231	17,608	16,114	16,374
CAPITAL								
Machinery & equipment	50	140	123	-	90	100	73	26
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	36	111	78	-	-	50	73	26
- Office equipment & furniture	14	29	45	-	90	50	-	-
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	50	140	123	-	90	100	73	26
Current payments	13,829	12,405	37,555	45,321	45,231	17,608	16,114	16,374
Capital payments	50	140	123	-	90	100	73	26
TOTAL ECONOMIC CLASSIFICATION	13,879	12,545	37,678	45,321	45,321	17,708	16,187	16,400

Transfer payments included in programme 7 (excluding local governments)

Name of recipient (R'000)	Programme Summary of transfer payments							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Public Entities:								
Invest North West	7,800	6,000	8,880	9,482	9,482	9,956	9,956	9,956
Sub-total	7,800	6,000	8,880	9,482	9,482	9,956	9,956	9,956
Other:								
NWEDIS	-	-	20,000	30,000	25,000	-	-	-
WESTMAC	-	-	1,666	1,666	1,666	1,666	-	-
Moretele		250	250					
TOTAL TRANSFER PAYMENTS	7,800	6,250	30,796	41,148	36,148	11,622	9,956	9,956

PROGRAMME 8: REGULATORY SERVICES

Regulatory services consists of five sub programmes which manage the following activities as outlined below.

Programme Description:

To ensure consumer protection and the regulation of the liquor industry

Measurable Objectives:

- Eradicating unfair business practice and ensuring that consumer rights are respected by service providers
- Regulate and empower entrants to the liquor market

Challenges:

- Ensure continuing education and research into consumer affairs and eradication of unfair business practices
- Organising and participating in outreach education and related sources programmes
- To reduce the level of economic exploitation in market places
- Continuing to establish community structures that are meant to empower local communities
- To continue enforcing compliance with legislation entrusted to the Department
- Timeous response to consumer complaints
- Ensure the effectiveness and efficiency of the Consumer Court
- To facilitate and co-ordinate information exchange and training
- To regulate the micro manufacturing, distribution and retail sale of liquor
- To manage and to strive for the reduction of socio-economic and other costs of excessive alcohol consumption.

Sub-programmes:

The sub Programmes under this directorate are:

- Director Regulatory services
- Liquor Trade
- Consumer Affairs
- Legal Services & Consumer Court
- Gambling Board

GAMBLING BOARD**Programme Description:**

The core function of the Board is to regulate the gambling industry in the province, and to collect revenue for the provincial administration.

Measurable Objectives:

- To collect R24 million in revenue in terms of the North West Gambling Regulations
- To invite applications for licenses in relation to 1000 limited payout machines and to register all employees at gaming operations conducting business in the province
- To promote BEE within the industry in the province by enforcing conditions of license
- To develop and formulate policies specific to the gambling industry within the Province.

Challenges:

The main challenge is the existence of a large number of illegal gambling operations in the province and the constant court applications brought by these operators against the Board in order to avoid closure of their illegal gambling businesses. The Board is currently conducting raids against all known illegal gambling operators in the province with the assistance of the SAPS.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
1. Director regulatory services	342	718	834	1,532	1,172	1,418	1,492	1,567
2. Liquor Trade	2,202	1,954	2,022	2,300	2,470	2,694	2,929	3,075
3. Consumer Affairs	3,256	4,135	3,776	4,545	3,835	4,026	4,327	4,475
4. Legal services and consumer court	220	370	140	1,324	1,074	1,325	1,491	1,566
5. Gambling Board	2,559	6,000	6,200	6,477	6,477	8,777	8,977	9,277
Total programme	8,579	13,177	12,972	16,178	15,028	18,240	19,216	19,960

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Current:								
Compensation of employees	4,507	5,217	5,248	7,155	6,255	6,943	7,425	7,793
Transfer payments	2,559	6,000	6,200	6,491	6,491	8,792	8,992	9,292
Administrative expenditure	792	830	795	887	837	880	924	971
Stores	90	236	253	203	323	340	357	375
Professional and special services	219	304	120	309	259	100	245	210
Other goods and services	303	339	304	1,051	661	1,050	1,103	1,257
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	8,470	12,926	12,920	16,096	14,826	18,105	19,046	19,898

Capital:								
Equipment	109	251	52	82	202	135	170	62
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	109	251	52	82	202	135	170	62
TOTAL ECONOMIC EXPENDITURE	8,579	13,177	12,972	16,178	15,028	18,240	19,216	19,960

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
CURRENT PAYMENTS								
Compensation of employees:	4,507	5,217	5,248	7,155	6,255	6,943	7,425	7,793
- Salaries & related costs	3,291	3,772	4,138	5,704	4,804	5,573	5,675	5,751
- Overtime	-	-	-	-	-	20	20	20
- Improvement in conditions of service	-	-	-	257	257	231	555	802
- Social contributions (employer share)	1,216	1,445	1,110	1,194	1,194	1,119	1,175	1,220
Transfer payments:	2,559	6,000	6,200	6,491	6,491	8,792	8,992	9,292
Provincial agencies (Public entities)	2,559	6,000	6,200	6,477	6,477	8,777	8,977	9,277
Municipalities:								
- Regional service council levies	-	-	-	14	14	15	15	15
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	1,404	1,709	1,472	2,450	2,080	2,370	2,629	2,813
- Administrative expenditure	792	830	795	887	837	880	924	971
- Rental of equipment	-	287	300	331	331	350	368	386
- Stores	90	236	253	203	323	340	357	375
- Rental of buildings	244	-	-	240	240	500	525	551
- Professional & special services	219	304	120	309	259	100	245	210
- Maintenance & repairs	58	45	-	27	27	60	63	66
- Assets less than R5 000	-	-	-	-	-	40	42	44
- Other	1	7	4	453	63	100	105	210
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	8,470	12,926	12,920	16,096	14,826	18,105	19,046	19,898
CAPITAL								
Machinery & equipment	109	251	52	82	202	135	170	62
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	100	96	30	32	152	135	100	62
- Office equipment & furniture	9	155	22	50	50	-	70	-
- Other moveable capital	-	-	-	-	-	-	-	-

Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	109	251	52	82	202	135	170	62
Current payments	8,470	12,926	12,920	16,096	14,826	18,105	19,046	19,898
Capital payments	109	251	52	82	202	135	170	62
TOTAL ECONOMIC CLASSIFICATION	8,579	13,177	12,972	16,178	15,028	18,240	19,216	19,960

Transfer payments included in programme 8 (excluding local governments)

Name of recipient (R'000)	Programme Summary of transfer payments							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
Public Entities:								
NW Gambling Board	2,599	6,000	6,200	6,477	6,477	8,777	8,977	9,277
Sub-total	2,599	6,000	6,200	6,477	6,477	8,777	8,977	9,277
Other:								
TOTAL TRANSFER PAYMENTS	2,599	6,000	6,200	6,477	6,477	8,777	8,977	9,277

Note: If the only transfer payments reflected are for Regional Service Council Levies this schedule is not required

PROGRAMME 9: STATUTORY PAYMENTS

Programme description

To be utilised for the repayment of Statutory debts like SARS.

Programme summary of payments and estimates according to sub-programme

Sub-programme (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
Statutory Payments	104,460	34,460	50,460	-	24,542	-	-	-
Total programme statutory payt's	104,460	34,460	50,460	-	24,542	-	-	-

Programme summary of payments and estimates

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
Current:								
Compensation of employees	-	-	-	-	-	-	-	-
Transfer payments	-	-	-	-	-	-	-	-
Administrative expenditure	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Professional and special services	-	-	-	-	-	-	-	-
Other goods and services	104,460	34,460	50,460	-	24,542	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-
Total Current Payments	104,460	34,460	50,460	-	24,542	-	-	-
Capital:								
Equipment	-	-	-	-	-	-	-	-
Land and Buildings	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-
Other capital expenditure	-	-	-	-	-	-	-	-
Total Capital Payments	-	-	-	-	-	-	-	-
TOTAL ECONOMIC EXPENDITURE	104,460	34,460	50,460	-	24,542	-	-	-

Programme summary of payments and estimates according to economic classification

Classification (R'000)	Programme Summary of Payments and Estimates							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Approp	2004/2005 Adj Estimate	2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
CURRENT PAYMENTS								
Compensation of employees:	-	-	-	-	-	-	-	-
- Salaries & related costs	-	-	-	-	-	-	-	-
- Overtime	-	-	-	-	-	-	-	-
- Improvement in conditions of service	-	-	-	-	-	-	-	-
- Social contributions (employer share)	-	-	-	-	-	-	-	-
Transfer payments:	-	-	-	-	-	-	-	-
Provincial agencies (Public entities)	-	-	-	-	-	-	-	-
Municipalities:								
- Regional service council levies	-	-	-	-	-	-	-	-
- Other transfers to municipalities	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-
Public Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Private Corporations:								
- Subsidies on production	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Foreign governments and international trf's	-	-	-	-	-	-	-	-
Non-profit organisations	-	-	-	-	-	-	-	-
Households:								
- Social Benefits	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
Goods and services:	104,460	34,460	50,460	-	24,542	-	-	-
- Administrative expenditure	-	-	-	-	-	-	-	-
- Rental of equipment	-	-	-	-	-	-	-	-
- Stores	-	-	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	-	-	-	-	-	-	-	-
- Maintenance & repairs	-	-	-	-	-	-	-	-
- Assets less than R5 000	-	-	-	-	-	-	-	-
- Other	104,460	34,460	50,460	-	24,542	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-
TOTAL CURRENT PAYMENTS	104,460	34,460	50,460	-	24,542	-	-	-
CAPITAL								
Machinery & equipment	-	-	-	-	-	-	-	-
Motor vehicles & other transport	-	-	-	-	-	-	-	-
Equipment:								
- Computers	-	-	-	-	-	-	-	-
- Office equipment & furniture	-	-	-	-	-	-	-	-
- Other moveable capital	-	-	-	-	-	-	-	-
Fixed capital:	-	-	-	-	-	-	-	-
- Land and subsoil assets	-	-	-	-	-	-	-	-
- Buildings	-	-	-	-	-	-	-	-
- Infrastructure	-	-	-	-	-	-	-	-
Other fixed capital	-	-	-	-	-	-	-	-
- Cultivated Assets	-	-	-	-	-	-	-	-
- Software and other intangible assets	-	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-	-
TOTAL CAPITAL PAYMENTS	-	-	-	-	-	-	-	-
Current payments	104,460	34,460	50,460	-	24,542	-	-	-
Capital payments	-	-	-	-	-	-	-	-
TOTAL ECONOMIC CLASSIFICATION	104,460	34,460	50,460	-	24,542	-	-	-

Additional Departmental Schedules

Summary of departmental transfer payments (excluding local governments)

Name of recipient (R'000)	Departmental Summary of transfer payments							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
Public Entities:								
Mafikeng Industrial Development Zone	-	-	5,208	5,208	5,208	8,308	5,208	5,208
Invest North West	7,800	6,000	8,880	9,482	9,482	9,956	9,956	9,956
Gambling Board	2,559	6,000	6,200	6,477	6,477	8,777	8,977	9,277
ESC's	-	-	6,391	6,202	6,202	6,000	6,000	6,000
Sub-total	10,359	12,000	26,679	27,369	27,369	33,041	30,141	30,441
Other:								
Spatial Development Initiatives (SDI's)	10,197	5,731	6,682	1,288	3,488	20,000	40,000	40,000
SMME-ABSA Partnership	-	-	-	-	-	25,000	-	-
WESTMAC	-	-	1,666	1,666	1,666	1,666	-	-
NWEDIS	-	-	20,000	30,000	25,000	-	-	-
Moretele Local Council	-	250	250	-	-	-	-	-
Women entrepreneurial award	-	-	-	-	188	-	-	-
SETA	-	-	-	-	-	110	116	123
TOTAL TRANSFER PAYMENTS	20,556	17,981	55,277	60,323	57,711	79,817	70,257	70,564

Summary of departmental expenditure on training per programme

Training expenditure (R'000)	Departmental Summary of training expenditure							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
Administration	1,463	1,563	1,569	1,085	1,085	3,000	3,180	3,371
TOTAL TRAINING EXPENDITURE	1,463	1,563	1,569	1,085	1,085	3,000	3,180	3,371

Information on training for the department

Training	Information on training							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
Number of staff	424	518	581	647	622	611	611	611
Number of personnel trained	250	270	280	215	192	390	390	390
- Male	50	55	60	65	67	120	120	120
- Female	200	215	220	150	125	270	270	270
Number of bursaries offered								
Number of interns appointed		40	100	164	164	100	100	100
Number of learnerships appointed						100	100	100
Average cost per member trained	5,852	5,789	5,604	5,047	5,651	7,692	8,154	8,644

Summary of departmental earmarked funds

Earmarked Funds (R'000)	Departmental Summary of earmarked funds							
	2001/ 2002 Audited	2002/ 2003 Audited	2003/ 2004 Audited	2004/2005 Main Adj Approp Estimate		2005/ 2006 MTEF	2006/ 2007 MTEF	2007/ 2008 MTEF
SMME - ABSA Partnership						25,000		
SDI's & SDI - infrastructure						20,000	40,000	40,000
MIDZ - infrastructure						8,308	5,208	5,208
Skills development/training						3,000	3,180	3,371
SETA						110	116	123
TOTAL EARMARKED FUNDS	-	-	-	-	-	56,418	48,504	48,702

Summary of departmental personnel cost

Summary of personnel cost (R'000)	Departmental Summary of compensation of employees							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	6,478	8,330	9,450	15,121	16,331	17,637	19,048	20,572
Middle management (Deputy & Assistant Directors)	14,901	22,194	24,922	27,749	28,350	31,427	33,888	36,545
Professional Staff								
Other Staff	30,744	35,954	41,937	63,960	52,955	59,452	65,364	67,462
Staff additional to the establishment								
Contract employees								
TOTAL PERSONNEL COST	52,123	66,478	76,309	106,830	97,636	108,516	118,300	124,579

Summary of departmental personnel numbers

Summary of personnel numbers	Departmental Summary of personnel numbers							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Managers (Directors and above)	14	23	26	32	35	35	35	35
Middle management (Deputy & Assistant Directors)	95	114	124	150	127	128	128	128
Professional Staff								
Other Staff	315	381	431	465	460	448	448	448
Staff additional to the establishment								
Contract employees								
TOTAL PERSONNEL NUMBERS	424	518	581	647	622	611	611	611

Summary of departmental personnel numbers per programme

Summary of personnel numbers	Departmental Summary of personnel numbers							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
Administration	48	59	56	66	62	70	70	70
Treasury	70	83	89	93	72	116	116	116
Accountant General	115	135	147	175	171	166	166	166
Internal Audit	35	65	102	120	126	90	90	90
Information Technology	72	92	98	99	99	80	80	80
Enterprise Development	27	27	26	28	26	24	24	24
Economic Planning & Promotions	24	24	26	19	19	19	19	19
Regulatory Services	33	33	37	47	47	46	46	46
Statutory Payments	-	-	-	-	-	-	-	-
Total personnel numbers	424	518	581	647	622	611	611	611
Total personnel cost (R'000)	52,123	66,478	76,309	106,830	97,636	108,516	118,300	124,579
Unit cost	122.93	128.34	131.34	165.12	156.97	177.60	193.62	203.89

* Full-time equivalent

PUBLIC ENTITIES

INVEST NORTH WEST

Classification (R'000)	Programme Summary of Expenditure and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
REVENUE								
Sale of goods & services (non-cap)	36	873	107	440	543	485	490	495
- Income from projects & marketing events	-	62	28	347	446	388	392	396
- Sundry	36	14	14	16	20	20	20	20
- VAT refundable Income	-	797	-	-	-	-	-	-
- Rental income (Offices)	-	-	65	77	77	77	78	79

Interest, dividends & rent on land:	360	532	659	500	550	600	606	612
- Interest	360	532	659	500	550	600	606	612
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
TOTAL REVENUE	396	1,405	766	940	1,093	1,085	1,096	1,107
EXPENDITURE								
- Compensation of employees	1,963	2,915	4,817	4,961	5,341	5,228	5,280	5,333
- Administrative expenditure	1,414	1,474	2,401	1,811	1,901	2,392	2,416	2,440
- Rental of equipment	-	-	-	-	-	-	-	-
- Stores	-	-	-	-	-	-	-	-
- Rental of buildings	217	323	414	500	560	629	635	642
- Professional & special services	2,087	1,371	2,737	3,038	3,156	2,678	2,706	2,634
- Maintenance & repairs	2	20	11	12	12	14	14	14
- Interest	6	-	-	-	-	-	-	-
- Depreciation	198	252	310	324	340	374	378	382
- Other	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE	5,887	6,355	10,690	10,646	11,310	11,315	11,429	11,445
Surplus/(deficit)	(5,491)	(4,950)	(9,924)	(9,706)	(10,217)	(10,230)	(10,333)	(10,338)
Add back: depreciation	198	252	310	324	340	374	378	382
Sub-total	(5,293)	(4,698)	(9,614)	(9,382)	(9,877)	(9,856)	(9,955)	(9,956)
Less: capital expenditure	1,545	434	90	100	105	100	1	-
- Motor vehicles and transport	-	-	-	-	-	-	-	-
- Office equipment and furniture	322	430	90	100	105	100	1	-
- Land and buildings	1,223	4	-	-	-	-	-	-
- Other capital equipment	-	-	-	-	-	-	-	-
Surplus/(deficit)	(6,838)	(5,132)	(9,704)	(9,482)	(9,982)	(9,956)	(9,956)	(9,956)
Transfers received from government	7,800	6,000	8,880	9,482	9,982	9,956	9,956	9,956
Other funding measures (specify)								
Other funding measures (specify)								
Net surplus/deficit	962	868	(824)	-	-	-	-	-

GAMBLING BOARD

Classification (R'000)	Programme Summary of Expenditure and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
REVENUE								
Sale of goods & services (non-cap)	282	30	-	-	-	-	-	-
-	282	30	-	-	-	-	-	-
Interest, dividends & rent on land:	1	43	157	51	56	62	62	62
- Interest	1	43	157	51	56	62	62	62
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
TOTAL REVENUE	283	73	157	51	56	62	62	62
EXPENDITURE								
- Compensation of employees	822	1,355	3,103	4,705	4,725	6,938	7,007	7,077
- Administrative expenditure	321	701	1,842	464	512	562	568	574
- Rental of equipment	25	65	69	133	147	162	164	166
- Stores	54	148	203	109	121	133	134	135
- Rental of buildings	-	204	480	366	403	443	447	451
- Professional & special services	508	267	371	373	411	452	457	463

- Maintenance & repairs	-	-	12	40	45	49	49	49
- Interest	-	-	-	-	-	-	-	-
- Depreciation	61	284	300	300	300	300	-	-
- Other	16	16	145	338	169	-	213	215
TOTAL EXPENDITURE	1,807	3,040	6,525	6,828	6,833	9,039	9,039	9,130
Surplus/(deficit)	(1,524)	(2,967)	(6,368)	(6,777)	(6,777)	(8,977)	(8,977)	(9,068)
Add back: depreciation	61	284	300	300	300	300	-	-
Sub-total	(1,463)	(2,683)	(6,068)	(6,477)	(6,477)	(8,677)	(8,977)	(9,068)
Less: capital expenditure	293	955	60	-	-	100	-	209
- Motor vehicles and transport								
- Office equipment and furniture	293	955	60	-	-	100	-	-
- Land and buildings								209
- Other capital equipment								
Surplus/(deficit)	(1,756)	(3,638)	(6,128)	(6,477)	(6,477)	(8,777)	(8,977)	(9,277)
Transfers received from government	2,559	6,000	6,200	6,477	6,477	8,777	8,977	9,277
Other funding measures (specify)								
Other funding measures (specify)								
Net surplus/deficit	803	2,362	72	-	-	-	-	-

MIDZ

Classification (R'000)	Programme Summary of Expenditure and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
REVENUE								
Sale of goods & services (non-cap)	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Interest, dividends & rent on land:	-	-	-	-	-	-	-	-
- Interest	-	-	-	-	-	-	-	-
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-	-
EXPENDITURE								
- Compensation of employees	-	-	1,200	1,800	1,800	4,453	4,542	4,633
- Administrative expenditure	-	-	859	970	970	659	500	500
- Rental of equipment	-	-	-	-	-	-	-	-
- Stores	-	-	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	-	-	1,860	1,359	1,359	3,100	66	-
- Maintenance & repairs	-	-	-	-	-	-	-	-
- Interest	-	-	-	-	-	-	-	-
- Depreciation	-	-	-	-	-	-	-	-
- Other	-	-	1,289	1,079	1,079	96	100	75
TOTAL EXPENDITURE	-	-	5,208	5,208	5,208	8,308	5,208	5,208
Surplus/(deficit)	-	-	(5,208)	(5,208)	(5,208)	(8,308)	(5,208)	(5,208)
Add back: depreciation	-	-	-	-	-	-	-	-
Sub-total	-	-	(5,208)	(5,208)	(5,208)	(8,308)	(5,208)	(5,208)
Less: capital expenditure	-	-	-	-	-	-	-	-
- Motor vehicles and transport								
- Office equipment and furniture								
- Land and buildings								
- Other capital equipment								
Surplus/(deficit)	-	-	(5,208)	(5,208)	(5,208)	(8,308)	(5,208)	(5,208)
Transfers received from government		783	5,208	5,208	5,208	8,308	5,208	5,208
Other funding measures (specify)								
Other funding measures (specify)								
Net surplus/deficit	-	783	-	-	-	-	-	-

ESC'S

Classification (R'000)	Programme Summary of Expenditure and Estimates							
	2001/ 2002	2002/ 2003	2003/ 2004	2004/2005		2005/ 2006	2006/ 2007	2007/ 2008
	Audited	Audited	Audited	Main Approp	Adj Estimate	MTEF	MTEF	MTEF
REVENUE								
Sale of goods & services (non-cap)	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Interest, dividends & rent on land:	-	-	-	-	-	-	-	-
- Interest	-	-	-	-	-	-	-	-
- Dividends	-	-	-	-	-	-	-	-
- Rent on land	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
TOTAL REVENUE	-	-	-	-	-	-	-	-
EXPENDITURE								
- Compensation of employees	-	-	2,043	2,019	2,344	2,453	2,649	2,861
- Administrative expenditure	-	-	2,559	2,162	2,531	2,951	2,751	2,564
- Rental of equipment	-	-	-	-	-	-	-	-
- Stores	-	-	-	-	-	-	-	-
- Rental of buildings	-	-	-	-	-	-	-	-
- Professional & special services	-	-	500	642	528	500	500	500
- Maintenance & repairs	-	-	-	-	-	-	-	-
- Interest	-	-	-	-	-	-	-	-
- Depreciation	-	-	-	-	-	-	-	-
- Other	-	-	1,289	1,379	799	96	100	75
TOTAL EXPENDITURE	-	-	6,391	6,202	6,202	6,000	6,000	6,000
Surplus/(deficit)	-	-	(6,391)	(6,202)	(6,202)	(6,000)	(6,000)	(6,000)
Add back: depreciation	-	-	-	-	-	-	-	-
Sub-total	-	-	(6,391)	(6,202)	(6,202)	(6,000)	(6,000)	(6,000)
Less: capital expenditure	-	-	-	-	-	-	-	-
- Motor vehicles and transport								
- Office equipment and furniture								
- Land and buildings								
- Other capital equipment								
Surplus/(deficit)	-	-	(6,391)	(6,202)	(6,202)	(6,000)	(6,000)	(6,000)
Transfers received from government		-	6,391	6,202	6,202	6,000	6,000	6,000
Other funding measures (specify)								
Other funding measures (specify)								
Net surplus/deficit	-	-	-	-	-	-	-	-

